Course Name:
Project and Construction Management

Course Number:
20309

Credit:
3

Corequisite:
Construction Equipment and Methods

Course Description (Objectives):
In this course, various important aspects of construction project management are investigated:

- State-of-art theory, methods and quantitative tools utilized to efficiently plan and develop construction projects;
- Efficient management methods revealed through practice and research;
- Practical project management knowledge from real-world situations.

To achieve this, a basic project management framework will be analyzed in which the project life cycle is broken into organizing, planning, implementing, monitoring, controlling and learning from old and current construction projects. Within this framework, students will enhance their understanding about the methodologies and tools necessary for each aspect of the process as well as the theories upon which these are built. By the end of this semester, students will be able to adapt and apply the framework to effectively manage a construction project in an Architecture/Engineering/Construction (A/E/C) organization.

Course Content (outline):

- **Structure of the Construction Industry**

- **Organizing for Project Management**
  Trends in Modern Management, Strategic Planning and Project Programming, Effects of Project Risks on Organization, Organization of Project Participants, Traditional Designer-Constructor Sequence, Professional Construction Management, Leadership and Motivation for the Project Team

- **Feasibility Studies**
- **Design and Construction Process**
  Design and Construction as an Integrated System, Innovation and Technological Feasibility, Innovation and Economic Feasibility, Design Methodology, Value Engineering, Construction Planning, Industrialized Construction and Pre-fabrication

- **Contracting Principles**
  Project Delivery Systems, Procurement Methods, Contracts Types, Payment Agreements

- **Cost Estimation**
  Costs Associated with Constructed Facilities, Approaches to Cost Estimation, Type of Construction Cost Estimates, Effects of Scale on Construction Cost, Unit Cost Method of Estimation, Methods for Allocation of Joint Costs, Historical Cost Data, Cost Indices, Applications of Cost Indices to Estimating, Estimate Based on Engineer's List of Quantities, Allocation of Construction Costs Over Time

- **Construction Planning**

- **Fundamental Scheduling Procedures**
  Relevance of Construction Schedules, Critical Path Method, Calculations for Critical Path Scheduling, Activity Float and Schedules, Presenting Project Schedules, Critical Path Scheduling for Activity-on-Node

- **Cost and Time Control and Monitoring**
  Cost Control Problem, Forecasting for Activity Cost Control, Control of Project Cash Flows, Schedule Control, Schedule and Budget Updates, Relating Cost and Schedule Information

- **Construction Risk Management**
  Sources of Risk in Construction Projects, Process of Risk Management

**References:**